VIRGINIA IT AGENCY

**Department of Planning and Budget
Major Project Report**

IT Investment Management Division

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February 2025

February 2025 Quarterly DPB Report

- Collect data from agencies in the Commonwealth Technology Portfolio (new projects and updates to projects ≥ $1M identified in agency IT strategic plans)

- Evaluate projects based on Commonwealth CIO approved criteria

- Present IT portfolio views

- Reported in two groups, Investment Business Case (IBC) approval and Project Initiation Approval (PIA)

- Conduct CIO review and obtain final approval for submission to the Governor and General Assembly

February 2025 Quarterly DPB Report Summary

Totals for Major IT Projects (Projects ≥ $1 million) in the Commonwealth IT Project Portfolio

Approval Status	Number November 2024	Number February 2025	Total Cost November 2024	Total Cost February 2025	Total Cost Percent %
Investment Business Case Approval (IBC)	23	17	$292,621,664	$183,317,207	(37.3)
Project Initiation Approval (PIA)	52	53	$594,726,864	$549,418,719	(7.6)
Portfolio Total	75	70	$887,348,528	$732,735,926	(17.4)

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February 2025 Quarterly DPB Report

February 2025 Major Projects Recommended for Funding

(*IBC CIO Approval status*)

Portfolio analysis

Totals for Major IT Projects (Projects ≥ $1 million) in the Commonwealth IT Project Portfolio

| Hosting Type	General Fund Cost	Non-General Fund Cost	Federal Fund Cost	Total Cost Hosting Type
Private Cloud	$2,000,000	$0	$0	$2,000,000
Public Cloud	$136,907,192	$35,660,014	$8,750,000	$181,317,206
Non-Cloud	$0	$0	$0	$0
Total by Funding	$138,907,192	$35,660,014	$8,750,000	$183,317,206

February 2025 Major Projects Recommended for Funding (IBC) 1 of 2

Project Title	Secretariat	Agency	Funding Source	Total Cost
Case Management Records Management and Dispatch Sytem	Public Safety and Homeland Security	VSP	GF	$40,000,000
CSOD to Oracle Learning Project	Transportation	VDOT	NGF	$1,354,878
Cybersecurity plan capability assessment Project	Administration	VITA	Mixed	$4,052,929
DBHDS Incident Management System Project	Health and Human Resources	DBHDS	Mixed	$5,000,000
DBHDS Revenue Cycle (AVATAR) Replacement Project	Health and Human Resources	DBHDS	Mixed	$4,000,000
DGS DCLS LIMS Project	Administration	DGS	Mixed	$2,000,000
DHCD Rent Relief Program Project	Commerce and Trade	DHCD	NGF	$4,000,000
DSS CommonHelp Redesign - Project	Health and Human Resources	DSS	NGF	$7,000,000
Federal Program Management Application Project	Transportation	VDOT	NGF	$7,938,500
IBC - Program Pathway Application	Public Safety and Homeland Security	DOC	GF	$2,840,000
Occupational Health Tracking System Project	Transportation	VDOT	NGF	$1,879,000
Pavement Maintenance Scheduling Project	Transportation	VDOT	NGF	$1,844,900
Project - Virginia Works Technology Hub	Labor	DWDA	NGF	$2,750,000
Replace Automated Inventory Mgmt System (AIMS)	Public Safety and Homeland Security	VSP	GF	$1,400,000
Tax IRMS Replacement - Project	Finance	TAX	GF	$88,730,000
Translation Services Project	Administration	VITA	GF	$2,527,000
WIC EBT Project	Health and Human Resources	VDH	NGF	$6,000,000

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Project Classification

Classification	Number Projects	Total Cost
Enterprise	2	$6,579,929
Collaborative	3	$17,000,000
Agency	12	$159,737,278

Project Classification
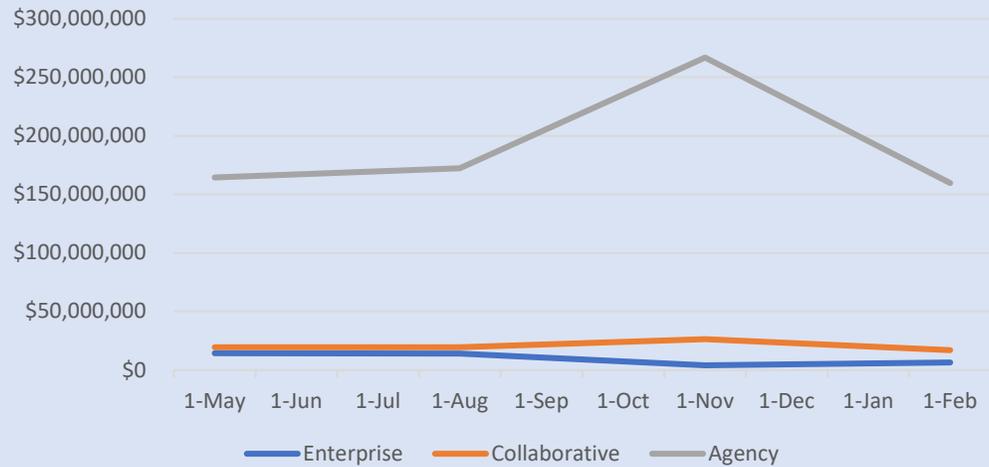
Portfolio Mix

Portfolio Mix	Number Projects	Total Cost
Improve	13	$130,477,207
Innovate	2	$44,000,000
Operate	2	$8,840,000

Portfolio Mix
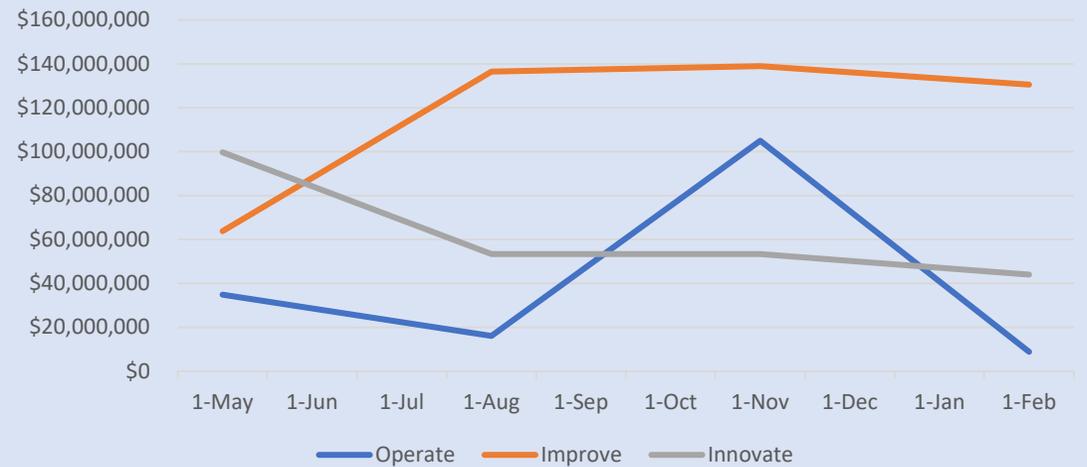
Mandatory: Legal or Mandatory Requirement

Legal / Regulatory	Number Projects	Total Cost
Mandatory	7	$68,938,500

Mandatory

Hosting Strategy

Hosting	Number Projects	Total Cost
Private Cloud	1	$2,000,000
Public Cloud	16	$181,317,207
Non-Cloud	0	$0

Hosting Strategy

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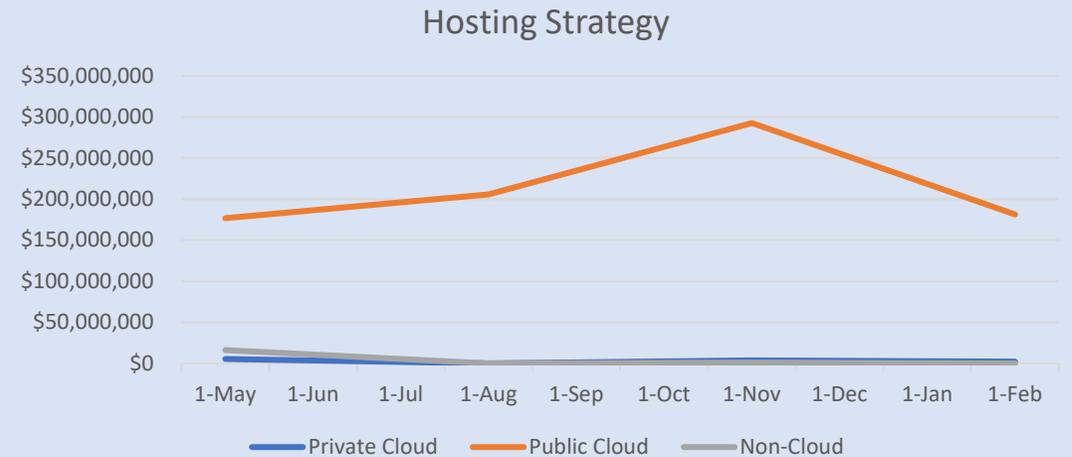
Project Approval Changes Page 1 of 2

New Investment Business Case Approvals

DBHDS	FMS Replacement 1
DMV	Rewrite CSS Mainframe Application
DOC	Program Pathway Application
VDACS	NexGen - Charitable Solicitations
VDOT	Sign Shop MRP Replacement PROJ
VITA	Translation Services Project

New Project Initiation Approvals

VDOT	Contract Management System PROJ
DBHDS	FMS Replacement 1
DMV	Rewrite CSS Mainframe Application
VDACS	NexGen - Charitable Solicitations
VEC	Project ESSO (separation from Taxation)
VEC	Project Web-upload
VDOT	Sign Shop MRP Replacement PROJ
DOE	Subsidy Attendance Application Project
TAX	Remit Replacement 2025 - Project
DOC	Tool Management PM Project
VSU	WLAN Farm Project

Project Approval Changes Page 2 of 2

Suspended

DEQ   OPaL implementation phase 1

Complete

DOE	Adult Education Data System Project
VSP	Body Worn/In Car Cameras - Project
DVS	Gold Standard Digital Hub 2.0 Project
DOE	Instructional Improvement System Project
VSP	STARS Infrastructure and Subscriber Upgrade
DOE	Teacher Licensure Project - System Automation
VDEM	Flood Intel Unit Gauges
DVS	Veterans Information Management System

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February 2025 Quarterly DPB Report

February 2025 Major Projects Recommended for Continued Funding

(*PIA CIO Approval status*)

Portfolio analysis

Virginia IT Agency

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Totals for Major IT Projects (Projects ≥ $1 million) in the Commonwealth IT Project Portfolio

Hosting Type	General Fund Cost	Non-General Fund Cost	Federal Fund Cost	Total Cost Hosting Type
Private Cloud	$49,963,721	$15,569,510	$4,115,000	$69,648,231
Public Cloud	$73,204,164	$263,559,787	$125,695,332	$462,459,283
Non-Cloud	$2,516,512	$14,794,692	$0	$17,311,204
Total by Funding	$125,684,397	$293,923,989	$129,810,332	$549,418,718

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February 2025 Major Projects Recommended for Continued Funding (PIA) 1 of 3

Project Title	Secretariat	Agency	Funding Source	Total Cost
AI-Based System for Incident Management Project	Transportation	VDOT	NGF	$11,314,000
BOA Licensing System	Finance	BOA	NGF	$1,458,785
Cardinal Modernization Project Assessment	Finance	DOA	NGF	$9,600,000
Contract Management System Project	Transportation	VDOT	NGF	$2,592,600
CRIS - Criminal and RapBack Information System	Public Safety and Homeland Security	VSP	Mixed	$29,096,093
Crisis Call Center Project Tech Deliverables	Health and Human Resources	DBHDS	GF	$4,827,135
CRS/BIS - Project	Health and Human Resources	DSS	NGF	$4,919,000
DBHDS - Discharge Assistance Planning Project	Health and Human Resources	DBHDS	GF	$1,443,386
DBHDS – Project – Data Governance	Health and Human Resources	DBHDS	GF	$4,285,937
DBHDS - Project - FMS Replacement 1	Health and Human Resources	DBHDS	Mixed	$4,661,000
DBHDS - UKG Pro Workforce Mgmt Project	Health and Human Resources	DBHDS	Mixed	$1,804,744
DBHDS Project - Enterprise Data Warehouse	Health and Human Resources	DBHDS	Mixed	$11,008,278
DBHDS Project - CCS3 Sunset	Health and Human Resources	DBHDS	Mixed	$2,806,261
DBVI-VIB ERP Implementation (Financials & Mfg)	Health and Human Resources	DARS	GF	$4,341,772
DEQ Oracle EBS Upgrade Project	Natural Resources	DEQ	GF	$4,441,781
DMV Project 2024: Replace IRP/IFTA/CVIEW Solution	Transportation	DMV	NGF	$8,383,363
DMV Project 2024:Rewrite CSS Mainframe Application	Transportation	DMV	NGF	$94,178,857

February 2025 Major Projects Recommended for Continued Funding (PIA) 2 of 3

| Project Title	Secretariat	Agency	Funding Source	Total Cost
DOLI Dynamics Deployment Project	Labor	DOLI	GF	$5,597,496
DPOR Systems Replacement - Project	Labor	DPOR	NGF	$11,347,523
Early Childhood Licensing - IDM Project	Education	DOE	NGF	$2,080,000
Electronic Health Record Project	Health and Human Resources	VDH	NGF	$33,870,950
Electronic Healthcare Records	Public Safety and Homeland Security	DOC	GF	$22,231,750
Enhanced 511 Project	Transportation	VDOT	NGF	$4,428,092
Fuel Hardware and Software Replacement Project	Transportation	VDOT	NGF	$12,145,600
Grants Management (GMS) - Project	Health and Human Resources	DSS	Mixed	$3,621,789
Human Capital Management Cloud Implementation Project	Transportation	VDOT	NGF	$6,584,942
IAM SailPoint	Administration	VITA	NGF	$3,000,000
MES Access Certification	Health and Human Resources	DMAS	Mixed	$1,400,000
Multimodal Mobility Enhancement DI Project	Transportation	VDOT	NGF	$3,200,010
New Credential Management System	Public Safety and Homeland Security	DCJS	GF	$1,413,074
Pre-trial Community Corrections System Replacement	Public Safety and Homeland Security	DCJS	GF	$1,310,000
Primary Election System - Project	Administration	ELECT	GF	$28,423,499
Project - User Experience Enhancements	Labor	VEC	NGF	$1,200,000
Project ESSO (separation from Taxation)	Labor	VEC	NGF	$1,700,000

February 2025 Major Projects Recommended for Continued Funding (PIA) 3 of 3

Project Title	Secretariat	Agency	Funding Source	Total Cost
Project Tiger Team - Identity Theft	Labor	VEC	NGF	$1,750,000
Project Web-upload	Labor	VEC	NGF	$1,000,000
Replace LiveScan System Project	Public Safety and Homeland Security	VSP	GF	$8,989,199
RUMS Replacement Project	Transportation	VDOT	NGF	$4,961,100
ServiceNow - Employee Unified Experience Project	Health and Human Resources	VDH	NGF	$1,400,000
Sign Shop MRP Replacement Project	Transportation	VDOT	NGF	$1,678,910
Subsidy Attendance Application Project	Education	DOE	GF	$6,000,000
Tax Remit Replacement 2025 - Project	Finance	TAX	GF	$2,310,000
Tool Management PM Project	Public Safety and Homeland Security	DOC	GF	$1,781,564
TPL Tracking Solution - Project	Health and Human Resources	DMAS	Mixed	$1,215,000
Traffic Data Monitoring System Replacement Project	Transportation	VDOT	NGF	$5,368,200
VA Child Support & Mgmt Process System (vCHAMPS)	Health and Human Resources	DSS	Mixed	$102,685,480
VCIN On-Prem Upgrade Services Project	Public Safety and Homeland Security	VSP	GF	$2,516,512
VDOT Smart Portal 2024 Project	Transportation	VDOT	NGF	$5,296,343
VeraSmart Project	Administration	VITA	NGF	$2,471,000
VIIS Software Modernization Project	Health and Human Resources	VDH	NGF	$7,455,783
Virginian Identity Project	Administration	VITA	NGF	$2,345,700
VSP Transformation Program	Administration	VITA	GF	$44,361,225
VSU - WLAN Farm Project	Education	VSU	NGF	$1,114,986

Project Classification

Classification	Number Projects	Total Cost
Enterprise	8	$106,467,947
Collaborative	5	$26,096,273
Agency	40	$416,854,499

Portfolio Mix
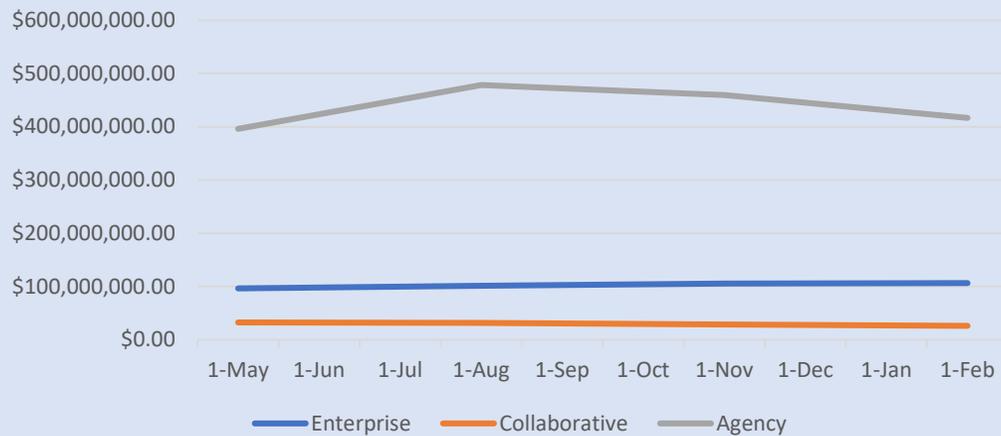
Portfolio Mix	Number Projects	Total Cost
Improve	28	$139,904,499
Innovate	12	$268,749,285
Operate	13	$140,764,935

Project Classification
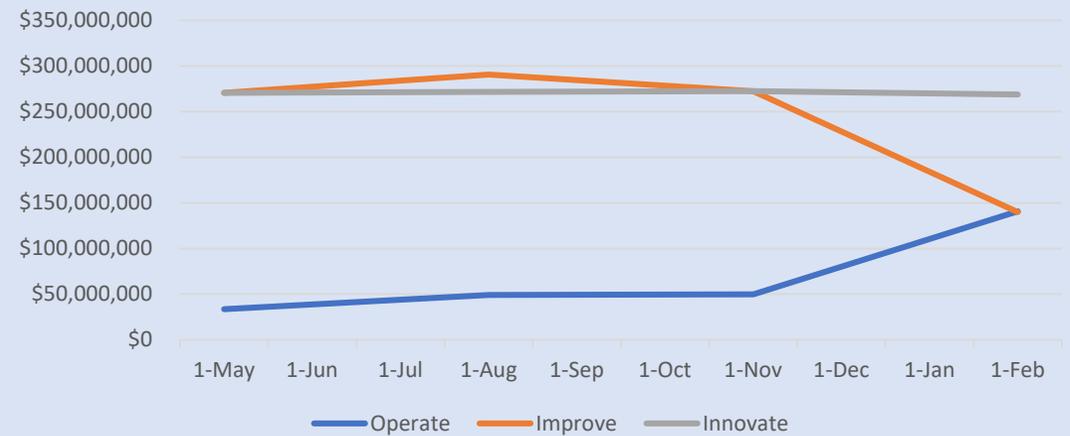
Portfolio Mix

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Mandatory: Legal or Mandatory Requirement

Legal / Regulatory	Number Projects	Total Cost
Mandatory	16	$284,907,608

Mandatory

Hosting Strategy

Hosting	Number Projects	Total Cost
Private Cloud	8	$69,648,231
Public Cloud	41	$462,459,284
Non-Cloud	4	$17,311,204

Hosting

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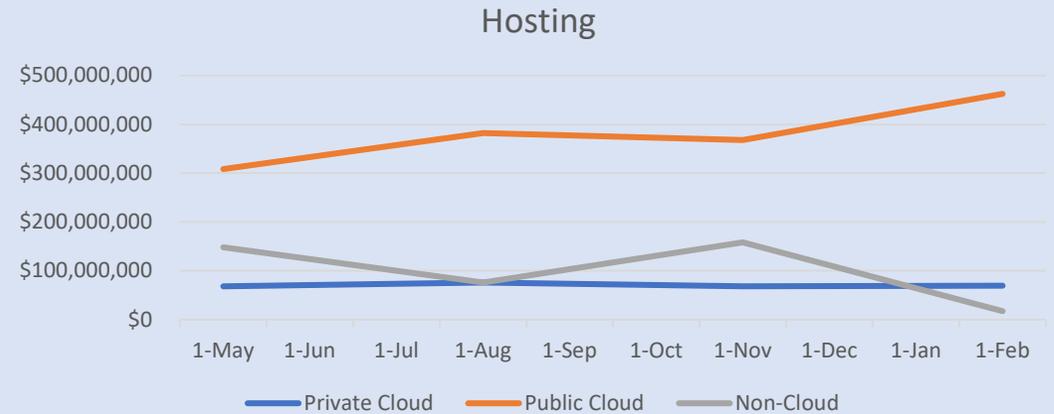
2025 Additional Definitions

Enterprise Applications & Projects – Centrally administered applications which act as the authoritative source of data or processing for the Commonwealth.

Collaborative Applications, Services & Projects – Business applications and services which provide organizations and/or political subdivisions the opportunity to work together, in a substantive, mutually beneficial relationship, with a common integrated solution.

Mandatory Projects – Projects that support legal or regulatory requirements such as Executive Orders, state legislation, or Federal mandates

Operational Projects (Run the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by correcting or modifying existing assets. These projects do not introduce new functionality.

Enhancements (Improve the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by enhancing existing assets. These projects can introduce new processes.

Transformational Projects (Transform the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by changing the way an organization does business.